

# Generative AI in Supply Chain Management

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**Abstract**— A new age of creativity and efficiency is ushered in by the integration of Generative Artificial Intelligence (AI) into supply chain management. This in-depth study examines the diverse effects of generative artificial intelligence on supply chain operations, including risk management, inventory optimization, procurement, logistics, and more. Given the predictive capacity of generative AI, traditional methods have been completely modified, enabling companies to anticipate demand, maximize inventory, and expedite procurement procedures with previously unheard-of accuracy. Real-time adaptation is made possible by its dynamic decision-making skills, which also help to promote resilience against interruptions and enable proactive reactions to changing market conditions. However, there are some challenges in implementing generative AI in supply chains. Obstacles requiring strategic navigation and organizational preparedness include skill gaps, ethical considerations, scalability issues, and data integration complexity. Future directions for generative artificial intelligence in supply networks are extremely promising. Substantial improvements are expected to be driven by advances in explainable AI, predictive analytics, seamless integration, and ethical frameworks. Redefining supply chain models could be facilitated by autonomous supply chains, adaptive resilience to disturbances, and increased transparency in decision-making.

Keywords- Artificial Intelligence (AI), Generative AI, Supply Chain Management, Predictive Analytics, Procurement, Logistics, Data Integration, Scalability, Resilience, Autonomous Supply Chains (key words)

## 1. Introduction

The foundation of modern commerce is supply chain management, which handles the challenging aspects of production, delivery, distribution, and procurement. Its importance in guaranteeing cost-effectiveness, customer satisfaction, and operational efficiency cannot be overstated. Nonetheless, the field of supply chain management is always changing as new disruptive technologies replace established methods. At the forefront of this technological revolution is Artificial Intelligence (AI), a paradigm that has transcended mere management status to become a transformative force across industries. The area of artificial intelligence (AI) is broad and encompasses machine modeling of human cognitive processes. AI enhances a system's capacity for learning, analysis, and adaptation, all of which help it make better judgments (Sil et al., 2019). In today's business environment, AI is a catalyst that is altering operational frameworks and tactics. It is becoming a potent tool with the capacity to revolutionize supply chain management, and its significance is seen in every aspect of organizational performance. Thus, the purpose of this article is to examine the benefits that supply chain management and artificial intelligence (AI) have in common while also examining the effects, potential applications, and real-world applications of AI. The goal is to navigate through the most recent advancements at this intersection of technology and logistics in order to demonstrate the revolutionary potential of artificial intelligence (AI) in supply chain optimization. Furthermore, this article essentially offers a thorough examination of the interaction between supply chain management and artificial intelligence (AI), highlighting the revolutionary potential of this integrating and paving the way for a greater understanding of how AI drives innovation and advancement within the web of international trade.

## 2. Background of Generative AI in Supply Chain Management

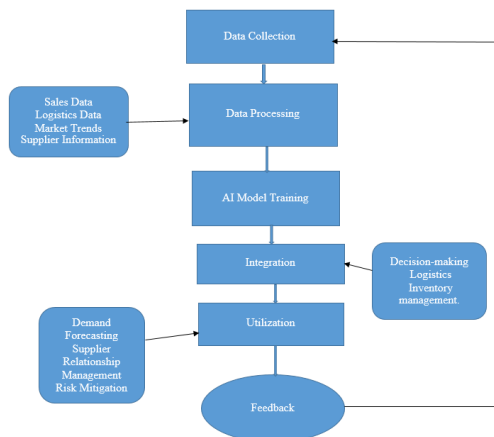
Generative artificial intelligence (AI) is defined by Anantrasirichai & Bull D. (2022) as a type of AI system that can produce various types of material, including text, graphics, audio, and synthetic data. It does this by analyzing and picking up knowledge from real-world data instances. Depending on the type of training data utilized, generative AI can produce a wide range of content, including text, images, videos, audio, and even digital simulations. To replicate human intelligence, it examines correlations, patterns, trends, and structures in the simulated data. Chatbots were the first applications of generative AI in the 1960s (Chaudhari, 2023).

However, it was not until 2014 that generative AI was able to produce convincing, realistic photos, videos, and sounds of actual people thanks to the development of generative adversarial networks (GANs), a kind of machine learning algorithm. An input that the AI system can process, such as a word, picture, video, design, musical notes, or any other type of input, serves as a starting point for generative AI. After that, different AI algorithms respond to the instruction by returning fresh content. Essays, problem-solving techniques, and lifelike fakes made from images or audio of real people can all be considered content.

Over the past few years, supply chain management has become a more complex and demanding process to manage. The need for agility and adaptation has increased due to the interconnectedness of physical flows and the spike in market volatility. However, the use of artificial intelligence (AI) in supply chain management has increased in response to these challenges. Businesses are beginning to see how early adopters of AI are resilient and well-prepared, which puts them in a favorable position for the inevitable integration of AI into supply chain management in the future. Transportation, production, acquisition, marketing, sales, and a host of other aspects are all entwined with supply chain management (Irfan et al., 2022). Businesses use supply chain management to create integrated plans that efficiently balance trade-offs between various activities in order to maximize profits. Without outside help, though, maintaining supply chains may quickly become an impossible undertaking. AI is helping businesses to adapt and traverse the increasing complexity of local and global supply chains as a tool for supply chain management.

Moreover, supply chain divisions are becoming the operational brains of the company. As companies become larger, supply chain management plays such a crucial role that it is now growing into a significant separate business. Instead of only assisting in the flow of goods, there is now a greater strategic emphasis on supply vs demand optimization. AI-based solutions are becoming more widely available, giving companies the means to achieve previously unheard-of levels of performance in supply chain management. When compared to non-adopters, successful AI deployments have shown substantial improvements in service levels, a 35% drop in inventory levels, and a 15% reduction in logistical costs (Exxact, 2023). Not only is the incorporation of AI into the supply chain process a technological achievement, but it is also a strategic necessity that gives firms the ability to

efficiently and competitively navigate the complicated modern supply chains.



**Fig: 1 AI Adoption in Supply Chain Management**

### 3. Business Innovation and AI

Supply chain AI adoption is now closely associated with business innovation. It involves a significant change in operating norms as well as the incorporation of new technologies. Innovation in supply chain management has been sparked by AI's capacity to analyze enormous amounts of information, extract useful insights, and support independent decision-making (Elbegzaya, 2020). First, by increasing operational efficiencies, AI adoption promotes innovation (Aldoseri et al., 2023). Businesses can obtain detailed insights into supplier behavior, demand trends, and logistical subtleties through machine learning algorithms. These insights enable predictive capabilities that expedite procurement and inventory management procedures. This optimization opens up new possibilities for resource allocation and strategic planning in addition to lowering costs. Artificial intelligence (AI) algorithms examine past sales information, industry patterns, consumer behavior, and even outside variables like opinions expressed on social media or economic indices (Ma & Sun, 2020). This thorough research reveals complex demand patterns that would otherwise go unnoticed. Businesses can more accurately predict demand by spotting little changes or new trends. This gives businesses the ability to proactively modify inventory levels, minimizing surplus stock and lowering the frequency of stock outs. Beyond internal operations, AI-driven analysis offers insights into supplier performance and behavior. Through the assessment of supplier data, including lead times, quality measurements, and past performance, procurement methods can be optimized by firms. Better bargaining, more knowledgeable sourcing choices, and the development of enduring supplier relationships are all made possible by this insight.

Second, AI promotes creativity by making supply chains more flexible and adaptable (Belhadi et al., 2021). Real-time data is continuously analyzed by dynamic algorithms, which allows for quick changes to production schedules, inventory levels, and routing. By minimizing the effects of disruptions and fostering customer happiness through timely deliveries, this adaptability eventually gives the business a competitive edge in the marketplace. Real-time data analysis done quickly enables organizations to take quick, well-informed decisions. In the event of unforeseen disruptions such as weather-related delays, supplier problems, or abrupt changes in demand, AI-powered systems can instantly reroute shipments, modify inventory levels, or start-up alternate production schedules. This flexibility lessens the effects of interruptions, guaranteeing business continuity and averting possible losses.

Furthermore, the ability of AI to improve decision-making is a key driver of innovation. Businesses can reduce uncertainties and risks by making more precise and informed decisions by utilizing predictive modeling and sophisticated analytics (Yablonsky, 2022). This culture of data-driven decision-making promotes experimentation and agile problem-solving by encouraging a proactive response to difficulties.

The application of predictive analytics to inventory optimization is one striking illustration of AI-driven innovation in supply chain management. Businesses such as Amazon and Walmart use AI algorithms to precisely forecast customer demand (Weber & Schütte, 2019). To maximize inventory levels, these algorithms take into account a number of variables, including seasonality, previous sales data, and even outside variables like weather forecasts. These businesses decrease excess inventory and stock outs by carrying the appropriate products in the appropriate quantities, which results in considerable cost savings and increased customer satisfaction. Another cutting-edge use is in last-mile deliveries using drones and driverless cars. AI-powered delivery drones that can navigate and deliver packages on their own are being tested by companies like as DHL and UPS (Sorooshian et al., 2022). The idea of doorstep deliveries is being revolutionized by these drones, which utilize AI algorithms to plot routes, avoid obstructions, and ensure timely and efficient deliveries.

Furthermore, big businesses like Google and IBM are already fully utilizing AI for supply chain management, but other businesses that are not usually renowned for utilizing advanced AI software are also beginning to pay attention. By augmenting company plans, enhancing efficiency and supply chain management, tracking operations more effectively, and even communicating with online customers, artificial intelligence is revolutionizing the sector. For instance, Oracle



is using artificial intelligence to develop databases that are self-managing and self-updating, which their clients can access and utilize. Another business utilizing AI for supply chain management and optimization is Coupa. Coupa's whole business model is centered around leveraging AI and other deep learning technologies to assist companies in managing their supply chains. The logistics sector has nearly fully embraced AI at different phases of their supply chain, from how truck drivers are arranged to how products are purchased and scheduled (Boute & Udenio, 2022). Hence more companies are hopping on board to use AI in the supply chain process to optimize their business models with every new success.

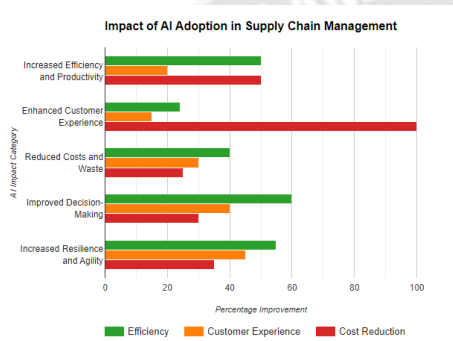


Fig:2 The Impact of AI Adoption in Supply Chain Management

4. How Generative AI Is Used In Supply Chain Management

4.1. Sourcing Assessment and Procurement

The integration of Generative AI in supply chain management revolutionizes the traditional approach to sourcing assessment and procurement. Unlike manual analysis and decision-making methods, Generative AI brings forth an advanced approach, swiftly sifting through extensive data from numerous potential suppliers (Lal et al., 2018). This process considers a multitude of parameters, such as cost-effectiveness, product quality, reliability, operational efficiency, and sustainability, to craft an optimal supplier portfolio. In addition, Generative AI amplifies inclusivity and equality within supply chains by actively recommending strategies to incorporate minority-owned, women-owned, or veteran-owned enterprises. Leveraging its text generation capabilities, AI provides comprehensive descriptions detailing each supplier's strengths and weaknesses. Additionally, it assists in formulating diverse negotiation tactics and contractual terms based on historical data and anticipated supplier behavior (Richey Jr et al., 2023). Generative AI's proficiency in handling vast datasets expeditiously and comprehensively redefines the sourcing and procurement landscape. By amalgamating multifaceted criteria and fostering diversity, it not only streamlines the

supplier selection process but also augments the overall resilience and social responsibility of the supply chain.

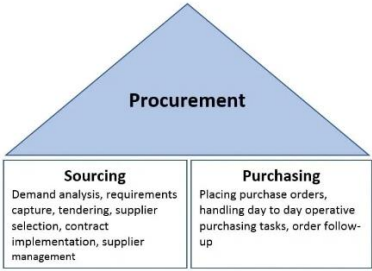


Fig3: Sourcing and Purchasing in Procurement

4.2. Risk Mitigation

The use of generative AI in supply chain risk mitigation is extensive, providing a range of instruments and functionalities that transform the way possible disruptions are managed. With the use of sophisticated algorithms, this technology is able to analyze enormous volumes of data, both historical and current. He et al. (2020) note that predicted risk analysis is the main use of generative AI for risk mitigation. Artificial intelligence systems examine past data, present trends, and external factors to predict possible disruptions. Supply chain managers can plot out strategies and take preventative actions in the event of disruptions if they have this kind of insight into the future. Furthermore, supply chain operations can benefit from generative AI-enabled simulations and scenario planning (Spaniol & Rowland, 2023). This tool generates multiple risk scenarios using both historical and current data, which helps in evaluating possible outcomes and establishing specific backup plans for different types of risks. These simulations are an essential tool for evaluating how well mitigation techniques work.

The real-time monitoring capabilities of generative AI provide a proactive approach to risk reduction. Through ongoing analysis of supplier performance indicators, market data, and data streams from IoT devices, artificial intelligence (AI) algorithms quickly identify deviations or abnormalities that could indicate potential threats. With the use of this real-time surveillance, disturbances can be stopped or lessened before they get worse. Using Generative AI to facilitate adaptive decision-making is another important feature. This system facilitates real-time modifications to inventory levels, logistical routes, or supplier relationships depending on changing risk indicators by offering dynamic insights into risk-relevant data. Supply chain managers can quickly reduce risks as they arise and lessen their impact on operations thanks to this agility.

Moreover, supply chain resilience is optimized with the help of generative AI. AI-driven models strengthen the supply chain against weaknesses by creating redundant logistics networks, finding alternative suppliers, and diversifying

procurement tactics. By reducing reliance on individual nodes within the chain, this proactive approach ensures that activities continue even in the face of disruptions. The applications of generative AI extend to risk management (political, economic, cultural, and partner), where it generates possible disruption models for scenario-based risk assessment, encompassing events such as supplier insolvency, strikes, natural disasters, pandemics, and more. By conducting a thorough and continuous examination of possible interruptions and risk areas, organizations can develop robust approaches to guarantee uninterrupted operations. For instance, AI can produce workable alternatives in the event of an interruption in the supply chain based on a number of variables linked to standard logistics service quality measurements (Mentzer et al., 2021), hence preserving trade-off targets for customer service. These advanced models can also create backup plans that take into account any disruptions and incorporate all of the information received from management cues.

#### **4.3. Coordination of Logistics, Distribution, and Transportation**

Massive potential exists for generative AI to coordinate logistics, transportation, and distribution in supply chains efficiently (Kalasani, 2023). This technology is particularly effective at creating complex plans that are suited to maximizing logistical and distribution routes while managing a variety of goals and restrictions. These include cutting costs, optimizing service levels, minimizing routing interruptions, taking the weather into account, and incorporating environmental factors. Furthermore, Generative AI demonstrates proficiency in creating backup plans to counteract disturbances such as traffic jams and severe weather. AI algorithms automatically design the most effective transportation routes by evaluating a variety of real-time variables, including weather forecasts, vehicle specs, traffic patterns, and fuel prices (Saheb et al., 2022). For example, the AI system can strategically plan a delivery truck route across an urban area to minimize fuel use and travel time while making several stops.

Moreover, the AI's ability to produce written explanations for particular routes increases its usefulness. This feature gives logistics managers access to a wide range of route possibilities so they may make well-informed decisions (Richey Jr et al., 2023). When given clear guidelines and specifications, Generative AI can effectively design optimal layouts for picking and storing tasks in warehouses. Important components such as item-specific demand frequencies, product dimensions, and handling and storage equipment capacities are all integrated into the algorithmic design process. Through the consideration of these characteristics, Generative AI creates layouts that improve

productivity, shorten retrieval times, and maximize storage spaces—all of which contribute to the overall efficacy of warehouse operations.

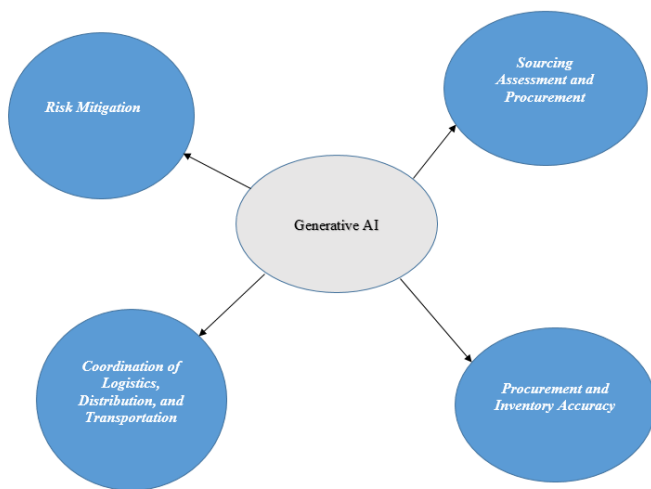


**Fig4:Using AI to organize Trucks**

#### **4.4. Procurement and Inventory Accuracy**

Demand forecasting and inventory management procedures within supply chains are radically altered by generative AI, which transforms procurement and improves inventory accuracy through its predictive capabilities (Meriton et al., 2021). Due to its predictive capabilities, firms are able to provide extremely precise projections of sales and demand, which allows for the best possible scheduling of supplier quantities and orders. This accuracy makes it easier to apply lean management techniques, which greatly cut waste and increase process and resource efficiency. Generative AI presents a paradigm change by creating variable inventory strategies, going beyond traditional demand forecasts. A crucial challenge in supply chain management, these strategies are skilled at optimizing the delicate balance between overstocking and understocking. The AI, for example, can create plans specifically for just-in-time inventory management, which is a technique that has the potential to reduce storage expenses and increase cash flow. Additionally, Generative AI predicts changes in consumer behavior and market trends in addition to demand by utilizing predictive analytics. As a result of this foresight, businesses are able to adjust quickly, maximizing excess inventory while matching changing demands with optimal inventory levels. Hence, the AI's adaptiveness guarantees that inventory regulations respond to shifting market conditions, improving the supply chain's overall agility.





**Fig5::Generative AI in Supply Chain Management**

## 5. Challenges Future Implementations of Generative AI and Possible Improvements

Even with generative AI's enormous potential, there are a lot of challenges and risks that need to be considered. AI implementation in supply chain management comes with obstacles that prevent a smooth integration. At the same time, there are promising opportunities for supply chain AI technology development in the future.

### 5.1.Current Challenges in AI Implementation

There are various obstacles in the way of supply chain management's AI integration such as integration and quality assurance of diverse data sources. Dwivedi et al. (2021) state that consolidation and validation for AI applications are difficult tasks because of the volume of data created across supply chain nodes, which frequently reside in multiple systems. In addition, supply chain networks' sophisticated structure presents scaling challenges for AI systems, particularly in worldwide operations. AI solutions that can scale effectively and adaptably are needed to handle the many stakeholders and variables present in these networks.

Apart from technical challenges, there are also major human-centered barriers. According to Brock et al. (2019), using AI requires a culture shift within firms and calls for effective change management techniques as well as personnel upskilling. The need for more AI knowledge among supply chain specialists compounds this obstacle. Furthermore, there are significant obstacles that must be carefully navigated in relation to ethical and legal concerns about AI applications in supply chains, such as biases in decision-making algorithms or data privacy issues (Chua et al., 2021).

### 5.2.Potential Future Improvements in AI for Supply Chains

Future developments in artificial intelligence for supply chains could overcome these obstacles and completely

transform operations. At the core of these developments are enhanced forecasting skills. It is anticipated that forthcoming AI models will provide increasingly precise and detailed predictive insights, facilitating enhanced decision-making concerning market trends, disruptions, and demand forecasts. One important area that needs improvement is the seamless integration of different supply chain platforms and technologies. Compatibility will be given top priority in future AI systems, enabling a comprehensive understanding of supply chain activities. Furthermore, future AI systems will prioritize explain ability, guaranteeing decision-making processes are transparent. Supply chain managers will be able to understand better and verify AI-driven recommendations due to this change, which will increase their confidence in these technologies.

Future developments will open the door for self-contained supply chains. With the use of AI, supply chain management and optimization will become more self-sufficient and less dependent on human intervention. Future AI systems will incorporate ethical frameworks to solve privacy issues and biases, guaranteeing ethical decision-making, fairness, and openness. Furthermore, Generative AI systems will develop to manage disruptions proactively, creating robust supply chains that can quickly adjust to unanticipated circumstances. Therefore, the application of AI to supply chains is expected to bring about significant breakthroughs that will not only solve existing issues but also transform how companies handle complexity in a constantly changing global economy. These advancements will spur productivity, adaptability, and creativity, ultimately changing the face of supply chain management.

### Conclusion

The adoption of Generative Artificial Intelligence (AI) in supply chain management represents a significant turning point in the development of modern trade. Due to AI's revolutionary potential, supply chain operations in the areas of procurement, logistics, risk management, and inventory optimization have all undergone radical change. Generative AI has provided valuable insights into supplier behavior, operational complexities, and demand forecasts through predictive analytics and dynamic decision-making. This revolutionary potential has allowed firms to proactively handle crises and exploit opportunities by fostering resilience and adaptation within supply chains in addition to optimizing efficiency. As a result, the mutually beneficial partnership between supply chain management and Generative AI signifies a revolutionary path toward increased productivity, flexibility, and creativity, as well as a technological revolution. Using AI to shape supply chains in the future will need to embrace its potential while tackling its shortcomings in order to build more resilient, competitive,

and adaptable ecosystems that will succeed in the shifting marketplaces of the future.

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